

SUMMIT^{20 26} MAIN CONFERENCE

Investing for a better economy

Summit Main Conference
Principal Sponsor

AON

10 September, Sancroft, St. Paul's, London

Summit Main Conference Agenda

Sancroft, St. Paul's, Christchurch Court, Paternoster Sq., London, EC4M 7DQ

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08:00

Registration & Networking Breakfast

09:00

Welcome

Amy Abbott, Director, Industry Development, UK Private Capital
Laura West, Head of Industry Development, Membership, UK Private Capital

09:05

Investing for a better economy

Keynote

Michael Moore, Chief Executive, UK Private Capital

09:10

Private capital 2035: What does success look like for the UK?

Fireside

Interviewer: Sarah Adams, Director of Policy, UK Private Capital
Richard Swann, Chair of UK Private Capital & Partner, Inflexion

09:20

The forces shaping the next decade: Politics, media and money

Keynote

Synopsis: Fresh from delivering his Alternative MacTaggart Lecture at the Edinburgh TV Festival, Amol Rajan joins Summit to explore the forces reshaping society, politics and the economy. From technological disruption and declining social capital to financial literacy, entrepreneurship and the power of investment, this keynote and fireside conversation will examine how today's great acceleration is changing the way we live, work and create prosperity, and what this means for investors, businesses and society in the years ahead.

Amol Rajan, Political Broadcaster & Author

09:30

In conversation with Amol Rajan

Fireside

Interviewer: Michael Moore, Chief Executive, UK Private Capital
Amol Rajan, Political Broadcaster & Author

Agenda subject to change.

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09:40

In conversation with Mark Garnier MP

Interviewer: Karim Palant, Director, External Affairs, UK Private Capital
Mark Garnier MP, Shadow Economic Secretary to the Treasury and Shadow Business Minister

09:55

The £100bn question: Is AI creating value or just cutting costs?

Fireside sponsored by Aon

Moderator: Kevin Hall, Head of Digital M&A, EMEA, Aon
Richa Bhuttar, Operating Advisor Private Equity Portfolio - Tech & Cyber, Apollo Global Management
Mei Lim, Managing Partner, Anthemis Group
Nigel Walder, Partner, Bain Capital

10:15

Macro-economic outlook

Presentation sponsored by EY

Synopsis: Drawing on his experience at the heart of government and his current work advising businesses, Mats Persson, EY, examines the major transitions shaping the decade ahead, from fiscal policy and AI to supply chains, energy and productivity, and the implications for growth and investment.

Mats Persson, EY UK&I Macro & Geostrategy Leader & Former Downing Street Advisor, EY

10:30

From research to returns: Commercialising UK innovation

Presentation | Fireside

Interviewer: Isobel Clarke, Director of Policy, UK Private Capital
Professor Sir Ian Chapman, CEO, UK Research & Innovation

10:45

The Rt Hon Lucy Rigby KC MP, Economic Secretary to the Treasury

11:00 - 11:25

Networking Break

Agenda subject to change.

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Private Credit
Stage

11:25 - 12:50

Private Equity
Stage

11:25 - 12:35

Venture Capital
Stage

11:25 - 12:35

11:25 - 12:50

Private Credit Stage

11:25

Welcome

Leon de Bono, Managing Director, Industry Development, UK Private Capital

11:27

The new credit order: How private credit has grown and where it is heading? *Fireside sponsored by SS&C*

Moderator: Jamie Villiers, Senior Director, SS&C
Peter Lockhead, Managing Director & Portfolio Manager of Senior Debt
Partners Strategy, ICG

11:40

The industry perspective: Latest developments private credit *Panel*

Moderator: Alan O'Dea, Investment Director, Beechbrook Capital
Mark Brenke, Head of Private Credit, Ardian Investments
Richard Coldwell, Director, British Business Bank
Christian Dybdahl-Ovesen, Partner & Investment Professional, Cordet
Steve Edwards, Co-Managing Partner, Soho Square
Alex Jones, Managing Director, Ares Management

12:10

Fireside

Interviewer: Michael Moore, Chief Executive, UK Private Capital
Nathanaël Benjamin, Executive Director for Financial Stability Strategy
& Risk, Bank of England

Agenda subject to change.

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11:25 - 12:50

Private Credit Stage

12:22

Regulators and private markets: Engaging with scrutiny *Panel*

Moderator: Sarah Adams, Director of Policy, UK Private Capital
Andrew Dowler, Senior Managing Director & Head of Government Relations
in Europe, Blackstone
Aubain Noel, Director, Portfolio Risk, Hayfin
David Wilmot, Partner, Apera

12:50

Closing remarks

Leon de Bono, Managing Director, Industry Development, UK Private Capital

12:35 - 13:30

Networking Lunch

Agenda subject to change.

11:25 - 12:35

Private Equity Stage

11:25

Welcome

Suzi Gillespie, Head of Research, UK Private Capital

11:27

The new private equity playbook: What has changed for good?

Fireside sponsored by SS&C

Synopsis: The private equity industry has evolved significantly over the past decade, becoming more sophisticated, transparent and operationally focused. This session examines how firms are creating value in a more challenging market, the growing role of AI across portfolios, and the changes to the private equity playbook that are likely to endure for years to come.

Moderator: Joe Cullinane, Senior Account Executive, SS&C
Dana Haimoff, Managing Director & Portfolio Manager, JP Morgan
Edward Little, Managing Director, Head of Buyout UK, Ardian Investments

11:42

Value creation 4.0: Where will returns come from next?

Panel sponsored by PitchBook

Synopsis: As the drivers of private equity returns continue to evolve, firms are placing greater emphasis on operational value creation, technology adoption and portfolio support. This session explores what defines the next era of value creation, how investors are using AI and specialist expertise to build stronger businesses, and where the most significant opportunities for value creation lie in the years ahead.

Moderator: Nalin Patel, Director, EMEA Private Capital Research, PitchBook
Peter Barkley, Partner, WestBridge
Catherine Haumesser, Partner, Armen
Nick Jordan, Partner, Hg
Alex Mathers, Partner, Value Acceleration Team, Inflexion

11:25 - 12:35

Private Equity Stage

12:07

The next decade of value: Which sectors will define the next PE cycle?

Panel

Synopsis: As private equity looks beyond the current cycle, investors are reassessing where the greatest opportunities for value creation will emerge. This session explores the structural trends, sectors and technologies likely to shape the next decade, how policy and geopolitics are influencing investment priorities, and whether future outperformance will come from backing the right themes or executing better than the competition.

Moderator: Noreen Aldworth, Head of Commercial, Industry Development, UK Private Capital

Eric Arnould, General Partner, Jolt Capital

Rebecca Gibson, Managing Partner, Oakley Capital

Imogen Richards, Partner, Pantheon

Dr Raj Shah, Investment Advisory, Nordic Capital

12:32

Closing remarks

Suzi Gillespie, Head of Research, UK Private Capital

12:35 - 13:30

Networking Lunch

11:25 - 12:35

Venture Capital Stage

11:25

Welcome

Chris Elphick, Head of Venture Capital, UK Private Capital

11:27

The path to a \$1tn company: What will it take?

Fireside

Synopsis: How does a founder build a global technology champion from the UK? In this candid conversation, Quantexa's founder and AlbionVC explore the ambition, capital and public policy required to scale from start-up to potential trillion-dollar business, and what it will take for the UK to create the next generation of world-leading tech companies.

Moderator: Chris Elphick, Head of Venture Capital, UK Private Capital
Imam Hoque, Chief Evangelist, Quantexa
Ed Lascelles, Partner, AlbionVC

11:42

The big debate: Is European tech sovereignty a pipe dream?

Panel

Moderator: Chris Elphick, Head of Venture Capital, UK Private Capital
Amelia Armour, Partner, Amadeus Capital Partners
Andy Barrow, Managing Director, PXN Ventures
Peter Mitchell, Director, Data Science & Technology, Future Planet Capital
Katie Ramsey, Head of the Global Venture Capital Unit, Office for Investment

12:07

Is AI the only game in town: What's next for venture?

Panel sponsored by Guernsey Finance

Moderator: James Cousins, Partner, Mourant Guernsey
Hugh Campbell, Chairman, Bullhound Capital
David Clark, CIO, VenCap International
Charlotte Lawrence, Managing Director, Direct Equity, British Business Bank

Agenda subject to change.

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Venture Capital Stage

12:32

Closing remarks

Chris Elphick, Head of Venture Capital, UK Private Capital

12:35 - 13:30

Networking Lunch

Agenda subject to change.

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13:35 - 15:00

Disruptor Room A: New Frontiers of Growth

Grand Hall 2

13:35

AI and the new defence economy: Dual-use technologies in focus

Synopsis: This discussion will explore how advances in AI, space, cyber and deep technologies are reshaping national security priorities, accelerating innovation, and creating new opportunities for investment, collaboration and scale across civilian and defence markets.

Moderator: Catherine Fredette, Economic Strategy Manager, UK Private Capital
Rob Desborough, General Partner, Seraphim Space
Nick Kingsbury, Partner, Amadeus Capital Partners
Edmund Phillips, Acting CIO, NSSIF

14:20

AI infrastructure: Where the biggest opportunities lie

Synopsis: AI is accelerating demand for the infrastructure that powers the digital economy. From data centres and fibre networks to energy generation and computing capacity, this discussion explores the sectors attracting the most investment, the trends driving growth, and where investors see the greatest long-term value.

Moderator: Francis Thomas, Manager, Public Affairs, UK Private Capital
Gareth Llewellyn, Investment Director, Northern Gristone
Henry Philipson, Director of Marketing and Communications, Beringea
Evgenia Plotnikova, General Partner, Dawn Capital

15:00

End of Session

Agenda subject to change.

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13:35 - 15:00

Disruptor Room B: Capital, Responsibility & Resilience

Grand Hall 1

13:35

Human capital in the age of AI

Synopsis: As AI transforms the workplace, organisations are rethinking how they attract, develop and retain talent. This session explores the evolving relationship between technology and human capital, examining the skills of the future, workforce reinvention, leadership challenges and how businesses can harness AI while preserving a competitive human edge.

Moderator: Michelle Lamprecht, Head of Corporate Affairs, Cambridge Innovation Capital
Rebecca Ajulu-Bushell, Chief Executive Officer, 10,000 Interns Foundation
Axel Bruzelius, COO & Co-Founder, Gilion
Birgit Neu, Fellow at Coqual's Global Lab & Senior Advisor, UK/Europe, Coqual

14:20

The great ESG reckoning: Defence, democracy and private capital

Synopsis: As geopolitical realities reshape investment priorities, the relationship between ESG, defence and national resilience is being redefined. This session explores how private capital is responding to changing perceptions of defence investing, balancing sustainability commitments with the need to support security, stability and democratic institutions.

Moderator: Harriet Assem, Head of Sustainability Policy, UK Private Capital
Sandy MacDonald, Executive Director, Impact Assessment & Reporting, Scottish National Investment Bank
Dan Neale, Responsible Investment Social Lead, Church Commissioners
Eimear Palmer, Partner & Global Head of Sustainability, Pantheon

15:00

End of Session

Agenda subject to change.

13:35 - 15:00

Regulatory Room: Sponsored by Debevoise & Plimpton

Doddington 2

13:35

The new regulatory triangle: How UK, EU and US policy is reshaping capital markets

Synopsis: As regulatory priorities diverge across the UK, EU and US, firms must navigate an increasingly complex cross-border landscape. This session explores how competing approaches to market competitiveness, sustainability, disclosure, and investor protection are reshaping capital flows, fund structures and compliance strategies, and what regulatory fragmentation means for the future of global capital markets.

Moderator: Patricia Volhard, Partner, Debevoise & Plimpton
Edward Foxon, Chief Compliance Officer, Vitruvian Partners
Paul Lamacraft, Senior Investment Director, Co-Head of Sustainability & Impact - Private Equity, Schroders Capital
Ralph Welsch-Lehmann, CFO, Fiduciary Co-investment Partners

14:20

Retailisation of private markets: Expanding access in a changing regulatory landscape

Synopsis: As regulators and policymakers seek to broaden access to private assets, private markets are moving beyond their traditional institutional investor base. This panel will explore the opportunities and challenges of retail participation, examining evolving fund structures, investor protection considerations, distribution models, and the regulatory developments shaping the future of private capital investing.

Moderator: Veronica Aroutiunian, Partner, Debevoise & Plimpton
Ben Alfert, Senior Investment Analyst, Mobius
Hamza Azeem, Managing Director, Hamilton Lane
Callum Gallacher, National Sales Director, Beringea
Eli Krieger, Analyst, Lansdowne Partners

15:00

End of Session

Agenda subject to change.

13:35 - 15:00

LP-GP Playbook Room

Doddington 1

13:35

Secondaries as a strategic tool for LP-GP value creation

Synopsis: As liquidity challenges persist across private markets, secondaries have evolved into a powerful tool for both investors and fund managers. This session explores how LPs and GPs are using secondary transactions to unlock liquidity, extend value creation opportunities, and enhance alignment, while navigating governance, pricing, and stakeholder expectations in a changing market environment.

Moderator: Madeleine Farman, Editor, Secondaries Investor, Private Equity International

Richard Grindrod, Investment Partner, Hollyport Capital

Ross Hamilton, Managing Director, Private Equity Partnership Investments, Partners Group

Patrick Knechtli, Partner & Head of Secondaries, Patria

Adam Shepherd, Investment Partner, TempoCap

14:20

Enhancing liquidity: Practical tools for LP-GP alignment

Synopsis: With liquidity remaining a top priority across private markets, LPs and GPs are increasingly seeking innovative solutions to meet evolving investor expectations. This session examines practical tools that can enhance flexibility, strengthen alignment, and support long-term value creation in challenging market conditions.

Moderator: Tom Taylor, Head of Legal and Regulatory Policy, UK Private Capital

Michael Joyce, Principal, Isomer Capital

Kaasim Mahmood, General Partner, Advent Life Sciences

Dan Perkins, Commercial Director, Founder Liquidity Fund

Claudio Siniscalco, Founder & Managing Partner, Fiduciary Co-investment Partners

15:00

End of Session

Agenda subject to change.

13:35 - 14:50

Nations & Regions Room

The Hub

13:35

Vision spotlight: GP-portfolio company succession in action

Synopsis: Strong GP-portfolio company relationships are often the foundation of successful value creation. In this fireside chat, leaders will explore how trust, alignment and effective collaboration drive business performance, support strategic decision-making and help navigate key inflection points, from growth initiatives to leadership transitions, ultimately delivering stronger long-term outcomes.

Moderator: Amo Anim-Addo, Partner, Private Equity Coverage, Grant Thornton

Angus Hume, Chief Executive Officer, Vanda

Chris Kay, Partner, FPE

13:45

UK competitiveness and regional investment: Driving growth across the nations

Synopsis: The UK's long-term competitiveness depends on unlocking growth across its regions. This session brings together policymakers, investors and business leaders to examine how private capital can support regional development, drive innovation and productivity, and create opportunities nationwide, while strengthening the UK's position as a leading destination for investment.

Moderator: Juliette Gerstein, Head of Public Affairs, UK Private Capital

Chris Hill, Investment Programme Manager, SETsquared

Gary Tipper, Group Managing Partner, Palatine

Lucia Villamor, Partner, Endless

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Nations & Regions Room

The Hub

14:20

Mid-market presentation

Martin Senk, Senior Manager, Research, UK Private Capital

14:25

London & South East Vision Awards

Sponsored by Grant Thornton & Santander

Host: Juliette Gerstein, Head of Public Affairs, UK Private Capital

14:50

End of Session

Agenda subject to change.

15:00-15:20

Networking Break

15:20

Welcome back

Amy Abbott, Director, Industry Development, UK Private Capital
Laura West, Head of Industry Development, Membership, UK Private Capital

15:22

Regulation, competitiveness and growth: Getting the balance right *Fireside*

Synopsis: As the UK seeks to strengthen growth, innovation and international competitiveness, regulation has a critical role to play. In this fireside conversation, Nikhil Rathí will discuss how the FCA is approaching regulatory reform, rebalancing risk, supporting innovation and attracting investment. The discussion will explore what success looks like for the UK's competitiveness agenda and the role of private capital in driving long-term economic growth

Interviewer: Michael Moore, Chief Executive, UK Private Capital
Nikhil Rathí, Chief Executive, FCA

15:37

Capital markets: Powering growth through public and private markets *Panel*

Moderator: Karim Palant, Director, External Affairs, UK Private Capital
Chris Bulger, Senior Director – Funds & Capital Markets, Vitruvian Partners
Mike Thompson, Managing Director, Warburg Pincus
David Townsend, Managing Director, Global Capital, IP Group
Charlie Walker, Deputy CEO, London Stock Exchange Group

16:00

AI: The new deal breaker in private equity?

Presentation sponsored by EY

Synopsis: AI is reshaping how private equity evaluates risk, resilience and value-creation potential during their investment thesis. Srikanth Sridhar will share insights on how the landscape is shifting, provide a practical framework for assessing AI exposure during deals and explain how AI diligence can strengthen investment theses and set the sail towards post-deal value creation.

Srikanth Sridhar, Director, EY Parthenon

16:15

Global capital in transition: Liquidity, alignment and the next phase of growth

Panel sponsored by PitchBook

Synopsis: Bringing together international perspectives from across the private capital ecosystem, this session will explore where capital is flowing, how LP and GP priorities are shifting, and which themes, from defence and private wealth to AI and digitalisation, are expected to shape the industry's next chapter.

Moderator: Navina Rajan, Senior Analyst, EMEA Private Capital, PitchBook
Clare Copeland, Partner, Finance – Chief Tax Officer & Head of Tax Transformation, Carlyle

Wootae Kim, Head of Europe & MENA, Korea Venture Investment Corporation
Joe Tager, Head of UK Private Equity, Tikehau Investment Management
Lu Yu, Investment Director, QIC

16:40

In conversation with Leandros Kalisperas: Scaling the next generation of UK growth companies

Interviewer: Michael Moore, Chief Executive, UK Private Capital
Leandros Kalisperas, Chief Investment Officer, British Business Bank

16:50

Leadership Spotlight: The next stage of growth at loveholidays *Fireside*

Interviewer: Isobel Clarke, Director of Policy, UK Private Capital
Donat Rétif, CEO, loveholidays
Daniel Smith, Senior Partner, Livingbridge

17:05

Leadership Spotlight: Octopus Energy: Building a global UK champion *Fireside*

Synopsis: Greg Jackson CBE, Founder and CEO of Octopus Energy, reflects on scaling a UK challenger into a global business. The conversation will explore the decisions behind Octopus Energy's growth, building in a highly regulated market, maintaining an entrepreneurial culture, unlocking scale-up capital and what the UK must get right to create more ambitious, innovative and globally competitive companies.

Interviewer: Michael Moore, Chief Executive, UK Private Capital
Greg Jackson CBE, CEO, Octopus Energy

17:20

Closing remarks

Leon de Bono, Managing Director, Industry Development, UK Private Capital

17:25 - 19:00

Networking Drinks Reception

Agenda subject to change.



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